

TAX INCREMENT FINANCING

An Advocate's Toolbox

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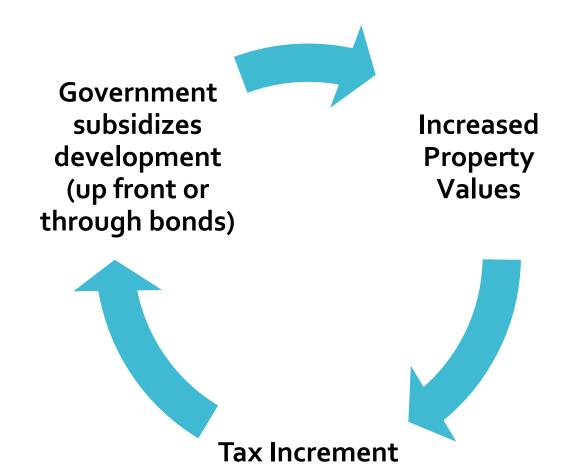
Outline

- Overview of TIFs and how they work
- Texas TIF law
- Areas of advocacy
- Case studies of TIFs in Texas
- Discussion and questions

Texas Local Subsidy Programs for Economic Development

- Tax increment financing, Chapter 311, Property Tax Code
 - Available in reinvestment zones
- Tax abatements, Chapter 312, Property Tax Code
 - Available in reinvestment zones (often created in tandem with a Chapter 311 reinvestment zone)
- Chapter 380 agreements, Local Government Code
 - Typically entail a rebate of sales or property taxes in exchange for economic development commitments (e.g., creating new jobs, new construction)

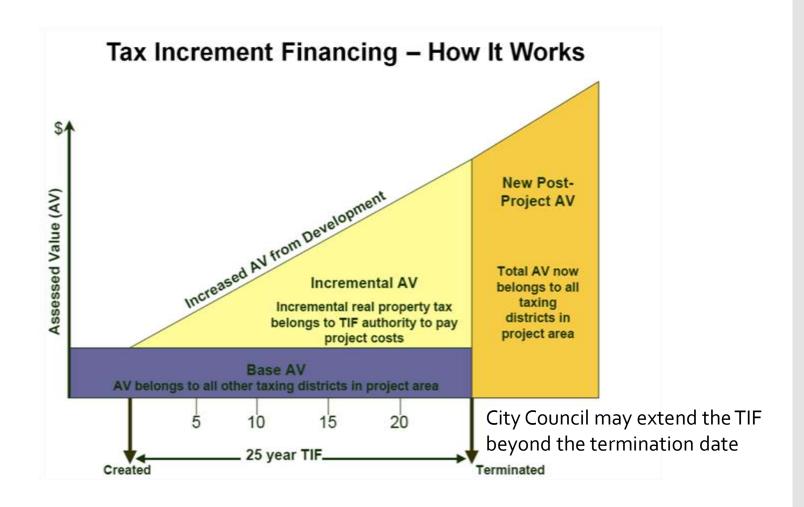
How TIFs Work



Overview of TIFs

- Tax increment financing (TIFs) = tool that allows cities and counties to capture tax revenue from growth in Tax Increment Reinvestment Zones (TIRZs).
- When a TIRZ is created: Existing assessed value of property in the TIRZ is set as the baseline. As assessed valued increases in future years, the taxes on the increase over the baseline (= "increment") is redirected out of the city's general fund into the TIF fund for the zone.
- TIF funds can be used for:
 - Project costs that benefit the zone (costs of public works, public improvements, programs, and other projects benefiting the zone).
 - Certain costs can be outside the zone: public infrastructure, affordable housing, and areas of public assembly.
- Typical length of a TIRZ is 30 years.

How TIFs Work



How TIFs Work

2008 (TIRZ Created)



Assessed Value: \$1,500,000

Taxes Owed: \$30,000

General Fund: \$30,000

TIF: \$0

2019



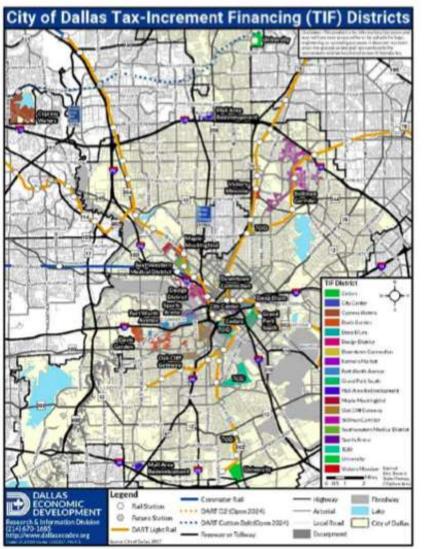
Assessed Value: \$4,000,000

Taxes Owed: \$80,000

General Fund: \$30,000

TIF: \$50,000

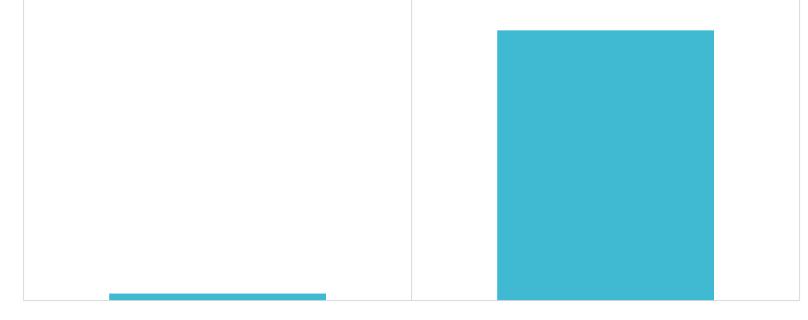
City of Dallas



18 active TIF districts with combined project budgets of \$2.9+ billion

City of Dallas

CITY OF DALLAS FY 2018-19 BUDGET (CITY FUNDS)

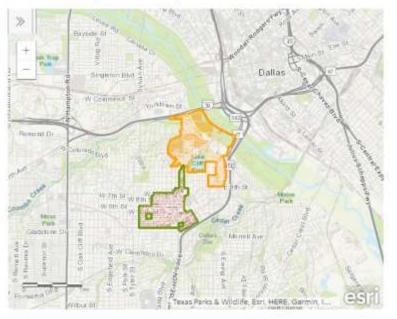


HOUSING AND NEIGHBORHOOD REVITALIZATION (\$1.4M)

TAX INCREMENT REINVESTMENT ZONES (\$53.4 M)

City of Dallas: Oak Cliff Gateway TIF





- Historically African-American neighborhood
- Currently one of the fastest gentrifying areas in Dallas
- 52-year TIRZ; 1992-2044
- To date: \$34 million in city TIF subsidies + \$67.4 million in other government subsidies

City of Dallas: Oak Cliff Gateway TIF

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Oak Cliff Gateway TIF District Projected Increment Revenues to Retire TIF Fund Obligations										
Category	TIF Budget ¹	Allocated	Balance							
Oak Cliff Gateway Sub-district: • Public Infrastructure Improvements including Streets, Streetscape, Water, Wastewater, Utility Burial • Façade Improvements • Environmental Remediation and Demolition • Pedestrian Linkages/Lighting • Economic Development Grants	\$34,158,098	\$18,319,760	\$15,838,338							
Bishop/Jefferson Sub-district: • Public Infrastructure Improvements including Streets, Streetscape, Water, Wastewater, Utility Burial • Façade Improvements • Environmental Remediation and Demolition • Pedestrian Linkages/Lighting • Economic Development Grants	\$32,320,901	\$16,250,000	\$16,070,901							
Educational/Training Facilities	\$753,221	\$0	\$753,221							
Administration and implementation ²	\$2,809,986	\$1,034,221	\$1,775,765							
Total Project Costs	\$70,038,314	\$35,603,981	\$34,434,333							

Budget shown above in current dollars; TIF Project Plan shows the budget in net present value.

² TIF administration costs shown are expended or committed through FY 2018.

City of Dallas: Oak Cliff Gateway TIF

	Oak	Cliff Gate	way TIF D	istrict Proj	ects ¹			
	Proje		TIF District U	tilizing TIF Fu	nding			
Project	Location	Calendar Year Complete	Status	Units/ SF ²	Approx. Value ³	TIF Investment ⁴		
Walgreens	1306 North Beckley Avenue	1999	Complete	13,833 SF retail	\$1,489,410	\$34,811		
Oak Cliff TIF Infrastruct ure Project Lake Cliff Tower Residential		2004	Complete	N/A	N/A	\$2,251,207 \$4,299,742		
		2006	Complete	54 units	\$10,230,920			
Grand Bank Lake Cliff Tower	1300 North Zang Boulevard	2008	Complete	6,822 SF commercial	\$1,978,380	\$0		
Retail Avenue Plaza		2009	Complete	15,720 SF retail	\$4,489,000	\$350,000		
Zang Triangle ¹⁰	390 E. Oakenwald 201		Complete	256 units 3,000 flex	\$35,490,650	\$7,250,000		
Oaks Trinity (formerly Alexan Trinity) ¹⁰	ks nity merly exan 323-333 E. Greenbriar Lane		Complete	167 units	\$21,575,000	\$4,000,000		
Bishop Arts Ph I ¹⁰	Blocks at Bishop Ave./Melba		Retail partially complete, residential under const.	246 units; 30,000 sf retail; 20,000 art garden	\$34,000,000	\$5,000,000(7)		
Victor Prosper (Bishop Arts Station) ¹⁰	SW & NW corners of Davis Street & Zang Boulevard	2018- 2019	Phased opening - 120 units complete; remainder under const.	216 units; 27,302 sf retail	\$30,000,000	\$11,250,000		
			Subtotal	939 units 116,677 SF retail/flex/ commercial	\$139,25 <mark>3,360</mark>	\$34,4 <mark>35,760</mark>		

Example: Zang Triangle

Development

City of Dallas: Oak Cliff Gateway TIF Zang Triangle Development

- \$7.2 million in city TIF subsidies for 260-unit apartment complex (\$28k/unit subsidy).
- Market rents:
 - Studio: \$1,100
 - 1-bedroom: \$1,500;
 - 2-bedrooms: \$1700

- 20% of units affordable at 80%
 AMI for 15 years
- = \$50,000 for 2-person household; \$1,250 for onebedroom apartment or efficiency
- Vs: Dallas median hhd income = \$43,000

Excerpt from HUD Fair Housing finding letter to City of Dallas, Nov. 22, 2013 (Citing Zang)

The significance of using the 80% AMFI rate is that it functions like market rate rent despite being categorized as affordable. Between October 2009 and January 2010, the City supported numerous projects with this set as the affordable rate. While 80% is affordable, it is moderate-income housing and does not serve low- or very low-income persons and it does not provide opportunities to the underrepresented population of African Americans, Hispanics, and persons with disabilities in the community. Emphasizing this

TIFs are Inequitable and Nontransparent



Houston TIF Disparities

"The TIRZ systems benefits high-dollar commercial areas and essentially ignores poorer neighborhoods that are primarily residential." –Houston Press, 2015

2014 Revenue Comparison

Uptown TIRZ

\$33 million

5th Ward TIRZ

\$427,000

Total Houston TIRZ revenue: \$30m (2006) → \$136m (2016)

Texas Law, TIRZs, and TIFs

Chapter 311 of the Texas Tax Code, Texas Constitution Article VII

Creation of a TIRZ

- Two ways to create a TIRZ in Texas:
 - City (or county) adopts at public meeting via an ordinance, or
 - Citizen-led petition by owners of properties constituting at least 50% of the zone's appraised value. § 311.005
- Necessary documents to create TIRZ:
 - Preliminary financing plan, and
 - Preliminary project plan.
- The ordinance designates the initial board of directors, maps out zone boundaries, includes a TIRZ termination date, and discusses how the TIRZ meets statutory criteria.
- Other taxing entities can participate (governing bodies must approve)

Statutory Criteria for Creating TIRZ

- "But for" test: City (or county) must determine that TIF investment in the area "would not occur solely through private investment in the reasonably foreseeable future." § 311.003(a)
- The area must be impairing the growth of the municipality or county due to a § 311.005 "blight" factor, such as:
 - Deteriorating structures,
 - Unsanitary or unsafe conditions, etc.
- For petition TIRZs, no blight requirement.§ 311.005(a)(4)

Preliminary Financing Plans

- Before a TIRZ is created, the city council must prepare a preliminary financing plan.
- The financing plan is often created by a developer or petitioner for the TIRZ.

Schedule 1:

Forecast Flow of Real Property Tax from Plano TIF Zone 3 For Cotton Belt Transit Improvements

Motes:

This achecular forecasts real property values and tax in Plans TIF Zone 3, drawn to include properties approximately 50 mile from two new elections on the Cotton Bell time, but excluding properties in continue TIF Zone 2.

2018 taxed value is an estimate reflecting the initial certified approximation for 2015, reduced by values of lotally exempt properties. 10% inmust caps on assessment increases for homestead properties, and reductions due to agricultural valuefors, saw assessments and regular homestead exemptions. 2018 taxed value will be sightly reduced by exemptions for over-65, dissolving and reference exemptions and tax frequent.

As its advanceds eight, the 2018 value of an organize placement plus or assumed value increase since 2018 has been asked in the prior year's estimated total taxed value. Average densel value adjustments are long-term estimated from year organizating from year to year.

The tax one is resourced contact. Actual raises with me et priority.

The cumulative value of the lots Plans grant to DART for the Cation Set project ignants from TIF Zones 2 and 3) is limited to \$12.3 million. If payments from the TIF zones would exceed a cumulative \$12.3 million, Anda will be drawn that from TIF Zone 3 to the extent required before drawing funds from TIF Zone 2.

90	(b) Revenue Based on	(c) Collections Transferred	(d) Total Taxast Value, if 2.5%	(e) Total Annual City Real Property	(f) Captured Accressed Value	(S) City Place Property Tax on	(h) % of Tax on Captured Appraised	**	Φ
	Tiampel	to TiF	Avelage Armuel	Tios, et	(Toxed Value	Captures	Vetur	Cash to TIF 2	one 3 Fund
	Value for	Zone 3 Fund	Nomases	\$0.4663	Less 2018	Applaced	to TiF Zone 3		
Year	301.1.	by May 1.	After Jen. 1, 2018	per \$100	Taxest Volue)	Value	Fant	Armust.	Constative
Base	2016	2019	\$695,060,253	\$2,739,062	10	\$0	- 0%	50	50
- 1	2019	2020	\$609,936,759	82,807,539	\$14,676,506	\$68,477	50%	\$34,238	\$34,238
2	2020	2021	\$625,185,178	82,877,727	\$30,124,925	\$138,065	50%	\$69,333	\$103,671
- 3	2021	2022	\$640,614,808	\$2,949,671	\$45,754,555	\$210,008	-50%	\$105,304	\$206,873
- 6	2022	2020	\$656,835,176	\$3,023,412	\$61,774,925	\$204,350	50%	\$142,175	\$351,000
- 5	2023	2024	\$673,250,057	\$3,098,998	\$70,195,804	\$359,935	50%	\$179,968	\$531,018
. 6	2024	2005	\$690,007,459	\$3,176,473	\$95,027,200	\$437,410	50%	\$218,700	\$749,723
7	2025	2026	\$707,339,645	33,255,884	\$112,279,302	\$516,822	50%	\$258,411	\$1,000,134
. 15	2026	2027	\$725,023,136	\$3,337,281	\$129,962,883	\$598,219	50%	\$299,110	\$1,307,243
9	2027	2025	\$743,148,715	\$3,420,714	\$148,068,462	103,1888	50%	\$340,828	\$1,646,059
10	2026	2029	\$761,727,433	\$3,506,231	\$166.667,160	\$767,169	50%	\$383.565	\$2,031,653
11	2029	2038	\$790,770,619	\$3,593,887	\$186,710,386	8854,825	50%	\$427,412	\$2,450,068
12	2000	2031	\$800,289,884	83,683,734	\$205,229,631	8944.672	50%	\$472,338	82,931,402
13	2031	2032	8820.297.131	83,775,828	\$225,236,678	\$1,038,765	50%	\$616.563	\$3,449,784
34	2032	2039	1840.804.559	\$3,670,223	\$245,744,306	\$1,131,161	50%	\$565,581	\$4,015,365
15	2003	2004	\$661.824.673	\$3,966,979	\$266,764,420	\$1,227,917	50%	\$013,958	\$4,629,323
16	2034	2005	\$683,370,290	\$4,064,153	\$286,310,037	\$1,327,091	50%	\$663,546	\$5,292,809
17	2005	2036	\$905,454,547	\$4,167,807	\$310,384,294	\$1,429,745	50%	\$714,372	\$6,007,241
15	2036	2007	\$600,000,011	\$4,272,002	\$500,000,658	\$1,532,940	50%	\$766,470	\$6,775,711

Public Hearing Requirements

A public hearing is required for:

- Creation of a TIRZ (at least one week notice required)
- Adoption of project and finance plans
- Amendment of project and finance plans
 - Increase in project costs
 - Modification to boundaries.
 - Increase in amount of bond indebtedness.
- Increase in duration of the TIRZ

Ordinance Creating the Zone

- The ordinance must contain:
 - The boundaries of the zone,
 - The list of the board of directors,
 - A termination date for TIRZ, and
 - How the zone meets the criteria for creating a TIRZ.
 § 311.004(a)

ORDINANCE NO. 66-2014

AN ORDINANCE DESIGNATING A GEOGRAPHIC AREA WITHIN CITY OF OAK RIDGE NORTH AS REINVESTMENT ZONE NUMBER ONE, CITY OF OAK RIDGE NORTH, TEXAS, FOR TAX INCREMENT FINANCING PURPOSES PURSUANT TO CHAPTER 311 OF THE TEXAS TAX CODE; CREATING A BOARD OF DIRECTORS FOR SUCH ZONE; CONTAINING FINDINGS AND PROVISIONS RELATED TO THE FOREGOING SUBJECT; AND PROVIDING A SEVERABILITY CLAUSE.

* * * * * *

WHEREAS, pursuant to Chapter 311 of the Texas Tax Code, the City may designate a geographic area within the City as a reinvestment zone if the area satisfies the requirements of certain sections of Chapter 311 of the Texas Tax Code; and

Board of Directors: Composition

- The City Council appoints the board of directors. City Council members are not precluded from board membership. (Tex. Gen. Op. GA-0169)
- For a petition-created TIRZ:
 - 9 board members total; all members must own property in the zone or be an employee of someone who owns property in the zone.
- For a city-created TIRZ:
 - At least 5 but no more than 15 board members; all members must reside in the county where the zone is located or the county adjacent.
- All participating taxing units get to appoint a member.
- All other empty seats appointed by the city council.

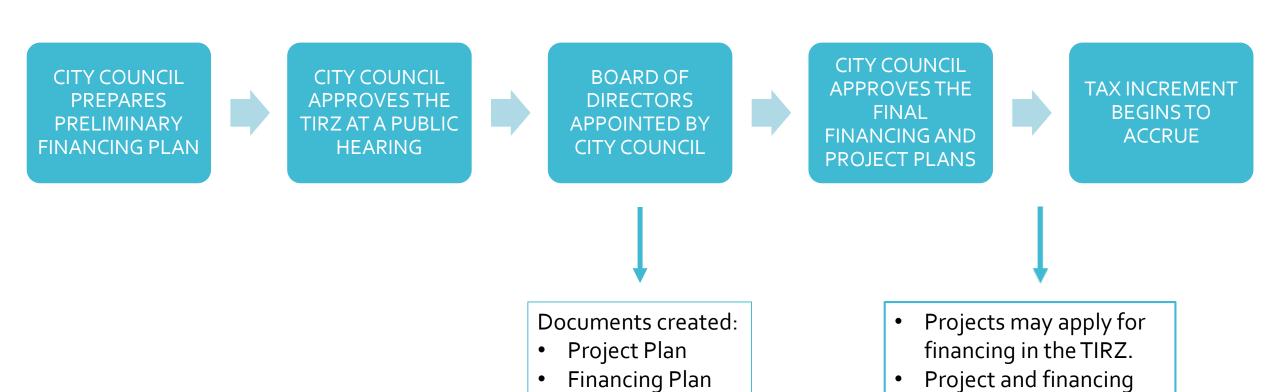
Final Project and Financing Plans

- The board of directors must adopt a project plan and final reinvestment zone financing plan for the TIRZ. The plans must then be approved by the city council.
- The final financing plan must include:
 - A detailed list describing the estimated project costs of the zone, including administrative expenses;
 - A statement listing the proposed kind, number, and location of all public improvements to be financed by the zone;
 - An economic feasibility study;
 - The estimated time when related costs are to be incurred;
 - A description of the methods of financing all estimated project costs and the expected sources of revenue to finance or pay for the costs; and
 - The estimated amount of bond indebtedness. § 311.011(c)

Final Project and Financing Plans

- The final **project plan** must include:
 - A map showing existing uses and proposed uses of property in the zone;
 - Any proposed changes of zoning ordinances, the master plan, building codes, or any other ordinances;
 - A list of estimated nonproject costs, and
 - Statement of a method of relocating persons to be displaced, if any, as a result of the project. § 311.011(b)

TIF Creation Timeline



plans can be amended.

The Tax Increment Fund

- The board of directors or city council can enter into agreements utilizing TIF funds for any project costs that the board or governing body "considers necessary or convenient" to implement the project plan and financing plan. § 311.010(b)
- TIF funds may be used to pay for certain projects outside the zone, including:
 - Public infrastructure,
 - Affordable housing, and
 - Areas of public assembly. § 311.010(b)
- Cities may issue bonds or utilize "Pay as You Go" (reimburse the developer with tax increment).

Disadvantaged Businesses

- Disadvantaged businesses in a petition-created TIRZ receive preference when the TIRZ board procures supplies, materials, services, and equipment for the TIRZ. § 311.0101
- The board of a petition-created TIRZ must:
 - Implement a program targeted to disadvantaged businesses to inform them of the zone's procurement process and opportunities to participate,
 - Take steps that are necessary to ensure that all disadvantaged businesses are made fully aware of opportunities in the zone. § 311.0101(b).
 - Require contractors to make a "specific showing of how they intend to maximize participation by disadvantaged businesses as subcontractors." The board must evaluate these actions when selecting prime contractors.
 - Identify disadvantaged businesses in the county that provide or have the potential to provide supplies, materials, services, and equipment to the zone; and identify their barriers to participation
 - Prepare an annual report listing all contracts by number and dollar amount awarded to disadvantaged businesses, along with other contracts awarded.

Areas of Advocacy

Potential Areas of Advocacy: Summary

- At creation of a TIRZ: Can help shape boundaries, composition of board, goals of TIRZ, policies governing funds, project and financing plans.
- Getting on the board ensures that a community-oriented voice is represented on the TIRZ.
- Watchdog role over ongoing expenditures makes the TIRZ more accountable.
- Shaping local TIF policy to ensure inclusion of social justice considerations in future TIRZs.
- Advocate for TIRZs dedicated to truly affordable housing.
- Challenge systematic inequities and racial injustices with TIRZ funding across the city

Potential Areas of Advocacy: Advocating with Individual TIF Plans

When individual TIF project and financing plans are put forward, there are a number of areas for potential advocacy, including:

- Affordable housing (onsite affordable units; dedication of \$; voucher acceptance; tenant rights, etc.).
- Worker's rights such as fair wages and safety protections.
- Inclusion of affordable commercial spaces for local businesses.
- MWBE contracts
- Displacement
 - All TIF Project Plans must include a notice if any displacement is going to occur and a plan to relocate displaced persons. § 311.011(b)(4).
 - Many project plans say no displacement will occur. This may not always be accurate.

Getting on the Board

- All taxing entities participating in the TIRZ may appoint a board member, but they are not required to do so.
- The remaining members of the board are appointed by the city council (or county commissioners). § 311.009(a)

Potential Areas of Advocacy: Watchdog Role

- TIRZs are subject to the Texas open meeting and records laws and must submit an annual report (311.016(b)).
- Review the annual reports for:
 - Conflicts of interest (e.g., someone on the board is awarded a project in the district)
 - Conflicts with the TIRZ's project and finance plans
 - Unreasonable expenditures
 - Monitor any affordable housing and disadvantaged business requirements.
 - Dallas audit found noncompliance with AH requirements.
 - HUD Letter of Finding of discrimination against City of Dallas concerning TIFs: HUD rec--TIF properties must accept voucher holders in at least 25% of units
 - Houston Chronicle coverage on Houston's affordable housing set aside
- Attend meetings and hearings regarding the TIRZs.
 - City council meetings and TIRZ board meetings.
 - TIRZ board must meet at least once a year.

Unreasonable Expenditures

- What is the TIF money being spent on?
- Annual reports may not include enough information to scrutinize TIF expenditures, so may need to submit public information requests

Uses of Funds Public Improvements Hard Costs			Parcel A Villa de San Antonio		Parcel B Elderly Apartments		Parcel C Commercial Tract		Parcel D Multi-family Project		Parcel E Lago Vista		Parcel F Apache Creek Linear Park		Parcel G W. Commerce/ Gen. McMullen		Total Infrastructure Improvements	
	Streets, drainage, water & sewer	5	551,000	2		\$	4	5		5		5		5		2	551,000	
	Telephone & Electric	2	32,000	\$		5	- 4	5		5		5		5		5	32,000	
	Water and Sewer Impact Fees	\$		2		8		5		5	(4)	5		5		\$		
	Sidewalks	\$		5		5	6,000	5	-	5	1.0	5		5		\$	6,000	
	Concrete Rip rap	\$		\$		8	5,300	5	-	5		5		5		8	5,300	
	Linear Park	\$		\$		\$		5		5		5	486,655	5		5	486,655	
	Contingency (including drainage impact fees)	\$	50,250	5		\$	2,000	5	-	5		5		5		\$	52,250	
	Platting Fees	\$	4,250	5		5		5		5		5		5		\$	4,250	
	Hard Cests Total	\$	637,500	\$	2.5	\$	13,300	5	-	5		5	486,655	5		5	1,137,455	
	Soft Costs																	
	Engineering	5	87,500	5	2.4	5	1,700	5		S		5		5		5	89,200	
	Project Management	5		5		5		5		5		5		5		\$	68,800	
	Project Contingency	\$		\$		5		5		5		5		5		5	150,000	
	Site Security	\$		5		5		5		5		5		5		5		
	Landscaping Rights- of-way	\$	25,000	5		5	5,000	5		5		5		5		5	30,000	
	Land	\$		5		5		5		5		5		5		\$		
	Open Space Improvements	\$	50,000	2		s		5		5		5		5		5	50,000	
	Soft Costs Total	\$	162,500	5		5	6,700	5	-	5		5		5		\$	388,000	
Tota	l Public Improvements	\$	800,000	s	*	5	20,000	5	-	s		5	486,655	s	*	s	1,525,455	
	Legal and Formation Fees	5		s		s		5		5		5		s		s		
Tota	The state of the s	\$	800,000	\$	-	5	20,000	\$	-	\$	-	5		5		\$	1,525,455	
Tota	I Infrastructure	s	1,525,455															

Potential Areas of Advocacy: Local TIF Policy

Most cities have a policy that governs all TIFs in city. This
policy could address a number of important social justice
considerations.

Examples:

- Affordable housing requirements. Address income targeting, length of affordability terms, family units.
- Requirements to not discriminate against voucher holders and ban on minimum income policies
- Enhanced tenant protections. See Austin policy.
- Worker protections.

Potential Areas of Advocacy: Local TIF Policy

Sample TIF Affordable Housing Policies

- **Dallas**: At least 20% of all housing receiving TIF funding must be affordable to 80% AMI households for 15 years. "Affordable" rents out of reach for most low-income renters (80% Dallas AMI = \$50,000 income for 2-person households; \$1,250 for one-bedroom apartment).
 - Advocacy opportunity: Deeper and longer affordability; units for families with children.
- San Antonio: The City "may require" that up to 20% of the proposed housing units in a TIRZ be affordable in accordance with city guidelines (affordable = serving households making a maximum of 60% AMI).
 - Advocacy opp: Make AH mandatory vs optional
- Fort Worth: Any residential projects receiving TIF support must set aside a minimum 20% of units as affordable (half for 60% AMI, half for 80%).
- **Houston**: 30% of TIF funds in each petition TIRZ must be used for affordable housing (required by Section 311 of the Tax Code; only applies to Houston; no definition of "affordable").
 - Advocacy opp: Define affordable housing and create program guidelines.
 Monitor implementation.

Local TIF Policy: Portland, OR

- Portland enacted a 30% affordable housing set aside of TIF Funds (\$152m over five years) citywide; in response to local advocacy campaign.
- N/NE Portland: Advocates got the city to redirect \$100 million TIF funding over 6 years towards addressing displacement and affordable housing.



Potential Area of Advocacy: Petition for a TIRZ to Advance Social Equity Goals

- Can create new TIRZs focused on addressing displacement in gentrifying neighborhoods. 100% of TIRZ funding can be dedicated towards affordable housing and other equitable development goals.
- For example, the Alamo Community Group Community Group successfully petitioned the City of San Antonio to create a TIRZ on the west side of San Antonio to fund public improvements for a new 60-unit single family subdivision of affordable homes.
- Community groups can petition to create a TIRZ pursuant to § 311.005 if they own a significant amount (50%) of land in the area.

Potential Area of Advocacy: Challenge Systemic Inequities with TIRZ Funding

- Policy advocacy to highlight systematic racial and ethnic disparities in expenditures on infrastructure across the city.
- Litigation. Ex) Civil rights <u>lawsuit</u> filed by Grassroots Collaborative against City of Chicago in April 2019. Lawsuit includes disparate impact claim under Illinois Civil Rights Act.

Case Studies

San Antonio, Dallas, Fort Worth

Cedars TIRZ

Dallas: Cedars TIRZ



- Created in 1993
- Slow to take off.

Overall amount spent:

- \$1.9 million in tax abatements.
- \$6.3 million in TIRZ projects.

Projects include:

- Lorenzo Hotel: \$2.3 million
- 144 Belleview: Low Income Housing tax credit complex; \$1.6 million TIF funds for infrastructure
- Southside Flats: \$1.9m tax abatement for 290 market-rate apartments.



Dallas: Vickery Meadows TIRZ



- Created in 1992
- Two separate areas: Five Points and Park Lane.
- \$73 million total TIF expenditures
- Shops at Park Lane: \$33 million in TIF Funds. 548 market apartments + retail and office space. No affordable units.
- Dedication of \$1 million towards affordable housing in district. Only \$445,000 spent as of 2018.



San Antonio: Midtown TIRZ





- Created in 2008.
- Focused on providing tax breaks (reimbursements) to new market developments
 - \$8.6 million tax abatement and rebate for 10-story office tower for bank (1803 Broadway)
 - \$3.9 million in tax abatement and reimbursement for Brewery South; 223-unit market-rate apartment complex
 - \$3.1 million for 120 9th Street Apartments (rents: \$1,300 to \$5,000 a month)
 - \$3.3 million tax reimbursement for the Cellars apartments (rents: \$2000 to \$14,000 a month)
 - \$2.7 million debt repayment for the Brackenridge Garage
 - \$3.3 million tax reimbursement for the Alamo Manhattan luxury apartments
 - No mention of affordable housing in project plan.
- One affordable housing development: Museum Reach Lofts
 - 94-unit apartment complex. Received \$2.8 million in TIRZ funds.

San Antonio: Houston Street TIRZ



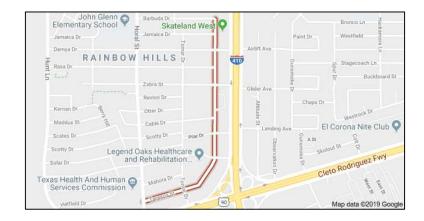
- Created in 1999. Termination extended to 2034.
- Total TIF revenues (1999-2034): \$145 million
- Sample Project Costs:
 - O Maverick Apartments: Conversion of affordable federally-subsidized apartments to luxury housing. \$416k tax abatement from TIRZ along with additional tax abatements. TIRZ plan said "no displacement."
 - o Frost Bank Tower: \$3 million for public infrastructure
 - o \$15k for new gas lights on the Maverick Distillery Building.
 - Walgreens/Stuart and Kress building renovations.
 - o \$6.3 million in parking subsidies for two corporations.
 - o \$15 million for police department
 - o Potential \$2m in tax abatements for USAA parking lot improvements



San Antonio: Tarasco Gardens TIRZ



- Petition-created TIRZ that will provide 60 affordable homes.
- TIF funded: \$1.3m infrastructure
- Alamo Community Group purchased the land with the help of a loan, and petitioned the city of San Antonio to create the TIRZ.
- Half of the homes will be available for buyers who make 80 percent of AMI, the other half for those up to 120 percent AMI.



Fort Worth: Downtown TIRZ



Established in 1995.

Examples of investments:

- 246-room AC Marriott Hotel on Main Street
 - \$68.5 million investment.
 - TIRZ participation: \$4.1 million (\$3.1 m to pay for electrical vault for hotel)
- 25-story Frost Tower. \$4.8 million for electrical vault and infrastructure work in public right of way
- Downtown Parking
 - TIRZ: \$38 million for parking leases since 1995
 - \$1.5 million parking subsidies in 2018.



Questions and Discussion